

**Final Report in Support of DTF 19-03  
Gulf Coast State College and The Roosevelt Group  
31 July 2019**

**Scope: the scope of this contract was to provide consulting services in support of beddown of the MQ-9 Wing at Tyndall AFB, to participate in the development of the Tyndall 2030 plan, and foster an increase in community partnerships. However, once Hurricane Michael struck Tyndall AFB and Bay County on 10 October 2018 the focus of the contract efforts changed. Beginning on 11 Oct our focus areas were to work with AF and Congress to keep Tyndall open, to advocate with Congress for supplemental funding for Air Force to enable rebuild of Tyndall AFB, to ensure Tyndall was rebuilt “base of the future”, to work to ensure new mission beddown stayed on track – F35’s and MQ-9 Wing and finally to leverage community partnership opportunities, as it made sense, post-Hurricane Michael.**

**The following highlights, but is not all-inclusive of, The Roosevelt Group's efforts in support to Gulf Coast State College over the course of this contract.**

**Before the Storm: 1 July 2018 to 10 Oct 2019**

- ❑ Worked with HQ United States Air Force (HQ USAF) lead Environmental Planning Policy Analyst to get update on the delays in the award of the Environmental Impact Analysis contract in support of the MQ-9 beddown.
- ❑ Prepared for and attended Community Partnership/MQ-9 meeting with Maj Davis, Tyndall CP lead and Mr. Glen McDonald, Gulf Coast State College on Sept 11, 2018 and Sept 28, 2018 Tyndall AFB Community Partnership Steering Group meeting.
- ❑ Reviewed Tyndall 2030 Plan, MQ-9 Environmental Impact Statement schedule, Joint Land Use Study (JLUS) and proposed CP refresh strategy.
- ❑ Obtained approval to move forward with community-wide Community Partnership Refresh meeting on October 24, 2018.
- ❑ Discussed MQ-9 beddown with MGen Scott Pleus, Air Combat Command A5/8/9 during Air Force Association Air Space and Cyber Conference on Sept 20, 2018 and obtained his approval to schedule meeting with him and Gulf Coast State College to discuss MQ-9 beddown.
- ❑ Met with Mr. Teran Judd, HQ USAF community partnership lead to obtain counsel on CP Refresh Strategy and to identify ways that CP could support MQ-9 beddown.
- ❑ Scheduled major CP refresh meeting for 14 November.

**Immediately After the storm 11- 31 Oct 2019**



- ❑ Held discussions with senior AF members to understand AF strategy for recovery and possible rebuild. Press to keep open!
- ❑ Met with SAF/AQC to discuss impact of storm on contract employees on Tyndall. Obtained advice on Safford Act and how to mitigate impact to personnel.
- ❑ Prepared briefings and talking papers for senior political visits – VP Pence, C/M McCarthy, C/Scalise, Director HUD, Dr Ben Carson.
- ❑ Assisted in getting repair priority from AF to get 1<sup>st</sup> AF and 601<sup>st</sup> AOC re-opened.
- ❑ Scheduled and attended meetings with community leaders on 31 Oct/1 Nov with SAF/IE, SAC MILCON and HASC.
- ❑ **VPOTUS Mike Pence announced on Tyndall October 25, 2019** "We will rebuild Tyndall Air Force Base,". "President Trump and I are committed to provide the resources necessary to rebuild Tyndall Air Force Base so that it can continue to be a vital and critical part of our national defense".

#### **What Was Done: Nov/Dec 2018**

- ❑ Continued discussions with senior AF officials; AF submits Supplemental Request to OSD mid-November
- ❑ Scheduled and attended community leader meeting with SecAF, and SAF/IE on Tyndall way ahead
- ❑ Scheduled and attended community leader meeting with HAC MILCON and Sen Boozman staff
- ❑ In December met with AFCEC Program Management Office and Col Brian Laidlaw
- ❑ **The Secretary of the Air Force, Heather Wilson, makes announcement on Dec 7, 2108 she has recommended to permanently move Tyndall's operational F-22s to other Raptor bases and Tyndall Air Force Base would become the home for three F-35 squadrons. Aircraft to arrive in 2023.**

#### **What Was Done: Jan/Feb/Mar 2019**

- ❑ Assisted in preparation for Industry Day
- ❑ Planned and attended Community Partnership meetings with AF CP lead 30 Jan with installation and community leaders
- ❑ Obtained SAF/IE, Mr. Henderson, agreement to meet with 40+ community leaders after Industry Day event.
- ❑ Mid Feb scheduled and participated in numerous meetings with C/M Dunn, C/M Kay Granger, Rep Rutherford, and C/W Wasserman-Schultz staffs, and Sen Scott and Rubio staffs.



- ❑ Prepared for and accompanied community leaders to meetings in Pentagon with SECAF, CSAF, SAF/LL, SAF/IE, Dir ANG,
- ❑ Drafted letters for Governor DeSantis to President and for Florida delegation to Director of OMB asking for help to obtain supplemental funding for AF to rebuild Tyndall AFB.
- ❑ Scheduled and attended meetings with senior AF and Navy leaders at Association of Defense Communities Conference 6-8 March.

**What Was Done: April/May/June 2019**

- ❑ Assisted community and attended 2nd AF Industry Day May 2019 and attended special session on Community Partnerships.
- ❑ Met with Community leaders and 325th Fight Wing Community Partnership staff to review current lines of efforts and way forward.
- ❑ Participated in meetings with C/M Dunn, C/W Wasserman-Schultz and Sen Rubio staffs on Tyndall issues and Supplemental funding needs.
- ❑ Scheduled and attended meetings with senior AF leaders at Association of Defense Communities Conference 11 June 2019 to ensure Tyndall rebuild efforts on track.
- ❑ Throughout entire period tracked all Congressional activity related to Supplemental funding.

**President signs HR 268 H.R.2157 - Additional Supplemental Appropriations for Disaster Relief Act, 2019 on June 6, 2019 and become Public Law 116-20 providing the Air Force \$1B in Military Construction funds and \$670M in operations and maintenance funding!**