

**Final Report in Support of CON 19-05
Gulf Coast State College and The Roosevelt Group
Tyndall AFB: Resiliency/Mission
Return/"Base of the Future"
20 April 2020**

Scope:

Tyndall Air Force Base suffered tremendous and catastrophic damage during Hurricane Michael on October 10, 2018. Tyndall AFB's mission is directly correlated with state ROI due to its more than \$2.5 billion annual impact to the local and state economy and its missions provide irreplaceable military value. Base recovery is essential to its future and the potential MQ-9 mission bringing 1,600 jobs and effort to bring three squadrons of F-35s to replace the F-22 operational squadron displaced by Hurricane Michael.

It is essential to the State of Florida that recovery efforts ensure the return of missions remain on track to maintain Tyndall AFB's robust military value. Bay County understood they needed to remain proactive to ensure that all pre-storm missions return to the base and to identify the funding requirements needed to rebuild and to assist the Air Force in building the premier "Base of the Future" at Tyndall Air Force Base. This scope of this efforts ensures for strategic coordination of local, state, and federal leadership to ensure mission return.

The following highlights, but is not all-inclusive of, The Roosevelt Group's efforts in support to Gulf Coast State College over the course of this contract.

What Was Done: April/May/June 2019

- Assisted community and attended 2nd AF Industry Day May 2019 and attended special session on Community Partnerships.
- Met with Community leaders and 325th Fight Wing Community Partnership staff to review current lines of efforts and way forward.
- Participated in meetings with C/M Dunn, C/W Wasserman-Schultz and Sen Rubio staffs on Tyndall issues and Supplemental funding needs.
- Scheduled and attended meetings with senior AF leaders at Association of Defense Communities Conference 11 June 2019 to ensure Tyndall rebuild efforts on track.
- Throughout entire period tracked all Congressional activity related to Supplemental funding.

President signs HR 268 H.R.2157 - Additional Supplemental Appropriations for Disaster Relief Act, 2019 on June 6, 2019 and become Public Law 116-20

providing the Air Force \$1B in Military Construction funds and \$670M in operations and maintenance funding!

What Was Done: July to September 2019

- ❑ Developed agenda, coordinated and attended first Community Partnership Steering Group meeting. Result to drive the way ahead for Community partnerships moving forward.
- ❑ Discussed energy resilience needs with numerous Air Force officials.
- ❑ Scheduled and coordinated in-person Pentagon meeting with Asst Secretary of the Air Force for Installations, Mr. John Henderson to discuss Tyndall rebuild.
- ❑ Participated in Industry Day #3 for Tyndall rebuild.
- ❑ Participated in Joint Land Use kick-off meeting.
- ❑ Held numerous discussions with AF officials on the Environmental Impact Statement and coordinated local cooperating agency involvement.

What Was Done: October to December 2019

- ❑ Briefed Florida Defense Alliance and Florida Defense Task Force on status of Tyndall rebuild, review of Air Force's Strategic Basing Process, and update on key issues in Department of Defense.
- ❑ Key note speaker at the Bay Economic Development Alliance annual luncheon; provided presentation of Tyndall and Base of the Future.
- ❑ Scheduled and attended meeting with General Arnie Bunch, Commander of Air Force Material Command (AFMC) with Bay Defense Alliance members to introduce them to General Bunch who is in charge of the unit tasked with the actual rebuild of Tyndall.
- ❑ Assisted Air Force and Bay Defense with understanding of possible jurisdictional issues and construction camp during the Tyndall rebuild.
- ❑ Continued efforts to push for military construction funding for the Tyndall rebuild—FY20 Defense Appropriations included \$2.4B—the total to complete construction!
- ❑ Attended public scoping hearing for F-35 and MQ-9 beddown at Tyndall.

What Was Done: January to March 2020

- ❑ Assisted Gulf Coast State College in development of strategy for community partnerships post Hurricane Michael.
- ❑ Assisted in development of execution strategy for Bay County Community Alignment grant;
- ❑ Schedule, drafted talking points and agenda for Mr. Glen McDonald meetings on March 5, 2020 in Pentagon with Mr. Rich Hartley, Principal

Deputy Secretary of the Air Force for Financial Management, Mr. John Henderson, Assistant Secretary of the Air Force for Installations, Environment, and Energy, MGen John Wilcox, Commander, Air Force Installation and Mission Support Center, and BGen John Allen, Air Force Director of Civil Engineers to discuss Tyndall rebuild, community partnerships, funding needs and enhanced use lease.

- ❑ Met with Office of Economic Adjustment to determine follow on grant opportunities for Tyndall Growth Management Study and Bay County and Tyndall Military Installation Resilience.
- ❑ Prepared all aspects of Community Partnership Steering Committee meeting held on 30 March 2020, including representatives from throughout Bay County, the Pentagon, Air Force Civil Engineer Center in San Antonio, and the 325th Fighter Wing at Tyndall. Laid out six aggressive partnership opportunities with a goal to have complete within 90 days.

Recommended Next Steps:

- ❑ Participate in Air Force Public Hearing on the Draft Environmental Impact Study for the F-35 and MQ-9 and provide written comments supporting the beddown.
 - ❑ Work to ensure Air Force's final basing decisions bring both the F35 and MQ-9 to Tyndall.
 - ❑ Determine to what extent community wants to be participate in Air Force's proposed Enhance Use Lease—options range from acting as developer to providing guidance on community planning.
 - ❑ Continue to develop community partnership opportunities.
 - ❑ Work with Office of Economic Adjustment to obtain follow on grants to Joint Land Use Study to accomplish Tyndall Growth Management Plan and Military Installations Resiliency Study.
 - ❑ Work with Air Force leaders to ensure Tyndall rebuild stays on track and funding is not rescinded to pay for other requirements.
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